



Master Association

Policies, Procedures and Rules

Adopted January 31, 2007

- 1. Enforcement of the Declarations, By-Laws, or Rules and Regulations**
- 2. Collection Policy and Procedure**
- 3. Conduct of Meetings**
- 4. Adoption and Amendment of Policies, Procedures and Rules**
- 5. Regarding Disputes Between the Association and Unit Owners**
- 6. Regarding Conflicts of Interest**
- 7. Inspection and Copying of Association Records**
- 8. Investment of Reserve Funds**

**THREE SPRINGS MASTER ASSOCIATION POLICY AND PROCEDURE
ENFORCEMENT OF THE DECLARATION, BYLAWS
OR RULES AND REGULATIONS**

Adopted June 21, 2017

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, for enforcement of the Association's governing documents.

1. **Notice of Alleged Violation.** Notice of Alleged Violation of any provision of the Declaration, Bylaws, or Rules and Regulations shall be provided to the applicable Owner as soon as reasonably practicable following receipt of a complaint by the Association's Board of Directors ("Board").
2. **Request for Hearing.** If an Owner desires a hearing to challenge any alleged violation, the Owner must request such hearing, in writing, within ten (10) days from receipt of the Notice of Alleged Violation. If a hearing is requested, the Board shall inform the Owner of the scheduled time, place and date of the hearing.
4. **Hearing.** Pursuant to Colorado law, the alleged violator has the right to be heard before an "Impartial Decision Maker". An Impartial Decision Maker is defined under Colorado law as "a person or group of persons who have the authority to make a decision regarding the enforcement of the association's covenants, conditions, and restrictions, including architectural requirements, and other rules and regulations of the association and do not have any direct personal or financial interest in the outcome. A decision maker shall not be deemed to have a direct personal or financial interest in the outcome if the decision maker will not, as a result of the outcome, receive any greater benefit or detriment than will the general membership of the association." Unless otherwise disqualified pursuant to the definition of Impartial Decision Maker, the Board may appoint to act as the Impartial Decision Maker the entire Board, specified members of the Board, any other individual or group of individuals. At the beginning of each hearing, the Presiding Officer shall explain the rules, procedures and guidelines by which the hearing shall be conducted and shall introduce the case before the Board by reading the Notice of Alleged Violation. Each party may make opening statements, may present evidence and testimony, may present witnesses, and may make closing statements.
5. **Decision.** The Board shall render its written findings and decision, and impose a reasonable fine, if applicable, within thirty (30) days after the hearing, or, if no hearing is requested, within thirty (30) days after the Board's final decision. The Association's managing agent shall give notice of any resulting fine required to be

paid by the applicable Owner, which is due and payable immediately upon receipt of notice of the fine assessment. If, as a result of the fact-finding process, it is determined that an Owner should not be held responsible for the alleged violation, the Association shall not allocate to the Owner's account any of the Association's costs or attorneys' fees incurred in asserting and hearing the claim of alleged violation. Regardless of any provision in the Association's governing documents, the Owner shall not be deemed to have consented to pay such costs and fees.

6. **Fine Schedule.** The following reasonable fine schedule has been adopted:

Notice of Violation: Written warning letter or posting of notice.

First time or minor violations	between \$25 and \$75
Repeated minor violations	between \$50 and \$100
Repeated or flagrant violations	between \$100 and \$500

Fines may not exceed \$500.00 for any one finding of a violation.

In the event of a continuing violation, a daily fine may be levied if, and only if, the Board performs a daily inspection to verify the violation is continuing.

Notwithstanding any provision of this fine schedule or Policies and Procedures, the Association may use any legal means available at any time to enforce the terms of the Declaration, Bylaws, Rules and Regulations, Architectural Guidelines, or any other governing document of the Association.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on June 21, 2017

THREE SPRINGS MASTER ASSOCIATION,
a Colorado non-profit corporation

By: Kurt S. Rannlow
President

THREE SPRINGS MASTER ASSOCIATION COLLECTION POLICY AND PROCEDURE

Adopted December 13th, 2017

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, for collection of unpaid assessments.

1. Due Date. The annual assessment as determined by the Board and as allowed for in the Declaration and Colorado statutes shall be due and payable in quarterly installments on the first of January, April, July and October of each calendar year. Assessments or other charges not paid to the Association in thirty days shall be considered past due and delinquent.
2. Late Charge and Interest Imposed. Any assessment or installment thereof not paid when due shall be deemed delinquent, and the Board shall assess a Late Charge of ten dollars (\$15.00) for that assessment or installment if the amount due remains unpaid. The delinquent assessment or installment shall bear interest from the due date until paid at the annual rate of interest that is the lesser of (i) five percentage points above the prime rate of interest charged by the Association's bank, or such other rate as shall have been established by the Board of Directors, and (ii) the maximum rate permitted by the Act or other applicable law. The applicable interest rate on such delinquent amounts shall be determined on a daily basis.
3. Return Check Charges. In addition to any and all charges imposed under the Declaration, Colorado statutes, or this policy, the maximum fee allowable by law may be charged as deemed appropriate by the Board may be assessed against an Owner in the event any check or other instrument attributable to or payable for the benefit of such Owner is not honored by the bank or is returned by the bank for any reason whatsoever, including but not limited to insufficient funds. Such return check charge shall be due and payable immediately, upon demand. Notwithstanding this provision, the Association shall be entitled to all additional remedies as may be provided by applicable law. Returned check charges shall be the obligation of the Owner(s) of the property for which payment was tendered to the Association. Returned check charges shall become effective on any instrument tendered to the Association for payment of sums due under the Declaration, Colorado statutes, Rules and Regulations or this policy. If two (2) or more of an Owner's checks are returned unpaid by the bank within any twelve (12) month period, the Association may require that all of the Owner's future payments, for a period of one year, be made by certified check or money order.
4. Attorney Fees on Delinquent Accounts. As an additional expense permitted under the Declaration and Colorado statutes, the Association shall be entitled to recover its reasonable attorney fees and collection costs incurred in the collection of assessments

or other charges due the Association from a delinquent Owner. The reasonable attorney fees incurred by the Association shall be due and payable immediately when incurred, upon demand, and shall be charged as an assessment against the Owner's account.

5. Application for Payments Made to the Association. All payments received on the account of any Owner shall be applied in the following order: (a) any and all attorney fees, legal fees and costs incurred for collection of assessments or for Owner's failure to comply with provisions of the Association's Declaration, Bylaws, Articles of Incorporation, or Rules and Regulations, including lien fees; (b) fines, late charges and interest; (c) returned check charges, and other costs owing or incurred with respect to such Owner pursuant to the Declaration, Colorado statutes, Rules and Regulations, or this policy; and (d) assessments due or to become due with respect to each Owner.
6. Collection Letters.
 - a. 30 Days Delinquent. After an assessment, or other charge due the Association, becomes past due for thirty (30) days after the due date, the Board may, but shall not be required to, send a "30-day late notice" to the Owner who is delinquent in payment, together with a notice of the assessed \$15.00 Late Charge.
 - b. 60 Days Delinquent. After an assessment, or other charge due the Association, becomes past due for sixty (60) days past the due date, the Board may, but shall not be required to, send a "60-day late notice" to the Owner who is delinquent in payment, together with a notice of assessment of an additional \$23.50 collection fee for such 60-day notice. The 60-day late notice shall state the following:
 - i. The amount past due, including an accounting of how the total was determined;
 - ii. Any and all late fees and interest that have accrued and that will continue to accrue;
 - iii. The name and contact information of the person the Owner should contact to obtain a copy of the ledger for the Owner's account;
 - iv. That failure to take action and to cure the delinquency within 30 days may result in the account being turned over to the Association's attorneys for collection, a lawsuit being filed against the Owner, the filing and foreclosure of a lien against the Owner's Unit, and/or other remedies available under Colorado law; and
 - v. That within 30 days the Owner may contact the Association to enter into a payment plan for the past-due assessments and other amounts past due.

- c. 90 Days Delinquent. After an assessment, or other charge due the Association, becomes past due for ninety (90) days after due date, the Board may, but shall not be required to, send a demand letter advising the Owner that the delinquent account will be referred to the Association's attorney for collection, or for any other alternative means of collection, if not paid within 10 days after the date of such letter, and that the Association may thereupon file a Notice of Assessment Lien against the Owner's Unit(s) and take further legal action upon a simple majority vote of the Board of Directors. The Association may assess an additional \$55.00 collection fee for such 90-day demand letter.
- 7. No Response to 90-day Demand Letter. If the Owner has failed to respond to the 90-day demand letter and has not requested a payment plan, or has requested a payment plan and then defaulted on such plan, the Association may, but shall not be required to, refer the delinquent account to its attorneys, who shall immediately send a further demand letter giving the Owner 30 days to respond, by either paying the total past-due amount or requesting a payment plan if none was previously entered into. If the Owner fails to respond to such letter within such 30-day period, the attorneys may, upon Board approval file a lawsuit against the Owner and shall file a Notice of Assessment Lien (or an amended Notice of Assessment Lien if one was previously filed and the amount due has changed) against the Owner and/or subject Unit in the amount due, including but not limited to all legal fees, collection fees, late fees and accrued interest. The Association may charge the delinquent Owner a \$45.00 flat fee for turning over the delinquent account to the attorneys and for all additional correspondence with the attorneys. The Owner shall be responsible for payment of all collection fees, lien fees and legal fees incurred. All further charges will be billed to the delinquent Owner.
- 8. Referral of Delinquent Accounts to Attorneys. After an account has been referred to an attorney, the account shall remain with the attorney until the account is settled, has a zero balance or is written off. All payment plans involving accounts referred to an attorney for collection shall be set up and monitored through the attorney.
- 9. Payment Plan. If an Owner contacts the Association within 90 days after the due date or notice of another charge, the Owner shall be entitled to enter into a payment plan for the past due assessments and other charges. The payment plan must allow the Owner to pay off the delinquent assessments and other charges in no less than six (6) equal monthly installments. The Association may charge a reasonable fee to administer the payment plan. The Association may take additional action against an Owner if the Owner fails to comply with the terms of the payment plan. An Owner's failure to remit a payment as agreed, remain current with the regular assessments during the payment plan, and/or comply with other agreed upon terms shall constitute a failure to comply with the terms of the payment plan. Notwithstanding the above,

the Association shall not be obligated to enter into a payment plan with an Owner who has previously entered into a payment plan with the Association. The Association shall also not be obligated to enter into a payment plan with an Owner who does not occupy the property and who acquired the property through foreclosure.

10. Appointment of a Receiver. The Board may seek the appointment of a receiver if an Owner becomes delinquent in the payment of assessments. A receiver is a disinterested person, appointed by the court who manages the rental of the property, collects the rent and disburses the rents according to the court's order. The purpose of a receivership for the Association is to obtain payment of current assessments, reduce past due assessments, and prevent the waste and deterioration of the property.
11. Judicial Foreclosure. The Board may choose to foreclose on the Association's lien in lieu of or in addition to suing an Owner in county court for a money judgment. The purpose of foreclosing is to obtain payment of all assessments owing in situations where either a money judgment lawsuit has been or is likely to be unsuccessful in obtaining payment, or other circumstances favor such action.
12. Waivers. The Board may grant a waiver of any provision herein upon petition in writing by an Owner showing a personal hardship. Such relief granted an Owner shall be appropriately documented in the files with the name of the person or persons representing the Board granting the relief and the conditions of the relief.
13. Ongoing Evaluation. Nothing in this policy shall require the Board to take specific actions at a specific time but the Board shall not take any action in less than the time stated herein for a particular action. The Board has the option and right to continue to evaluate each delinquency on a case by case basis, as determined by a simple majority vote of the Board of Directors.
14. Foreclosure Deferment. Upon receipt of any request for a payment plan or waiver of fees by any Owner, the Association shall refrain from advancing such Owner and such Owner's Unit any further through the collections process until such time as the Board of Directors has rendered a decision on such request and/or determined through a simple majority vote to proceed with collections. The Association may choose to instruct its attorneys to foreclose on the Association's lien or to seek the appointment of a receiver in lieu of or in addition to suing an Owner for a money judgment. Notwithstanding the foregoing, no foreclosure action shall be initiated unless the (1) the balance of the assessments and charges secured by the Association's lien equals or exceeds six (6) months of common expense assessments based on a periodic budget adopted by the Association and (2) the Board of Directors has formally resolved, by a recorded vote, to authorize the filing of such legal action against the specific Unit on an individual basis. The Board of Directors may not delegate such duty to act as described in the previous sentence to any attorney, insurer, manager, or other person.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors and in witness thereof, the undersigned has subscribed his/her name.

THREE SPRINGS MASTER ASSOCIATION,
a Colorado nonprofit corporation

By: Kurt S. Rimlow
President

**THREE SPRINGS MASTER ASSOCIATION
POLICY AND PROCEDURE
CONDUCT OF MEETINGS**

Adopted January 31, 2007

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, for conduct of meetings.

MEMBERS MEETINGS

1. Meetings of the Members shall be held at such times and locations as may be provided in the Association's governing documents or by applicable Colorado statutes, but at least once annually.
2. Notice of Members' meetings shall be distributed as may be provided in the Association's governing documents or by applicable Colorado statutes.
3. The Association's Board of Directors shall determine the agendas for Members meetings, subject to any requirements in the Association's governing documents, and distribute such agendas with notices of the meetings.
4. The President of the Association's Board of Directors or such other person as may be designated by the President, shall preside over Members meetings.
5. Items of business and/or discussion must be presented by Motion and such Motion seconded, prior to discussion.
6. Any person not in compliance with the following rules of conduct, may be ejected from the meeting:
 - a. No one may speak until called upon by the chairperson to do so;
 - b. Only one person may speak at a time;
 - c. Personal attacks or abusive language will not be tolerated; and
 - d. Only the chairperson may interrupt a speaker and then only for purposes of limiting the time of the discussion or due to personal attacks or abusive language.
7. Voting by Members to fill positions on the Board of Directors shall be by secret ballot. Any other matter put before the assembly for a vote may be by any means acceptable to the assembly or by secret ballot if requested.
8. Unless otherwise provided by the Association's governing documents or by applicable Colorado statutes, the affirmative vote required for the election of

Directors shall be the candidates receiving the largest number of votes. Unless otherwise provided by the Association's governing documents or by applicable Colorado statutes, the affirmative vote required for the passage of any other matter put before the assembly for a vote shall be fifty-one percent (51%) of those voting.

BOARD MEETINGS

1. Meetings of the Board of Directors shall be held at such times and locations as may be provided in the Association's governing documents or by applicable Colorado statutes.
2. Notice of Board of Directors Meetings shall be distributed as may be provided in the Association's governing documents or by applicable Colorado statutes.
3. The Board members may create agendas for Board meetings, but are not required to do so. To the extent that an agenda is created for a Board meeting, it shall be provided to Owners requesting a copy of same.
4. Notwithstanding paragraph 3 above, the first item of business for Board Meetings shall be "Homeowners Forum" conducted as follows:
 - a. There will be a list at a sign in table for persons to enter their names if they wish to speak at this meeting;
 - b. Only those persons who have entered their names on the list of speakers shall speak;
 - c. If more than one person desires to address an issue and there are opposing views, the Board shall provide for a reasonable number of persons to speak on each side of the issue;
 - d. Speakers will be called upon to speak in the same order in which they entered their names;
 - e. No one may speak until called upon by the chairperson to do so;
 - f. Only one person may speak at a time;
 - g. Each person shall have three (3) minutes to speak;
 - h. Personal attacks or abusive language will not be tolerated; and
 - i. Only the chairperson may interrupt a speaker and then only for purposes of limiting the time of the discussion or due to personal attacks or abusive language.
5. The President of the Association's Board of Directors or such other person as maybe designated by the President, shall preside over Board meetings.
6. For each matter upon which the Board anticipates taking action, a motion must be made stating the proposed action, followed by discussion. Owners who are not Board members may not participate in such discussion unless requested by a

majority vote of the Board to do so.

7. Board meetings shall be open to attendance by all members of the association or their representatives.
8. The members of the Board may hold a closed door session and may restrict attendance to Board members and such other persons requested by the Board during a regular or specially announced meeting for discussion of the following:
 - a. Matters pertaining to employees of the Association or the Managing Agent's contract or involving the employment, promotion, discipline, or dismissal of an officer, agent, or employee of the Association;
 - b. Consultation with legal counsel concerning disputes that are the subject of pending or imminent court proceedings or matters that are privileged or confidential between attorney and client;
 - c. Investigative proceedings concerning possible or actual criminal misconduct;
 - d. Any matter the disclosure of which would constitute an unwarranted invasion of individual privacy; and
 - e. Review of or discussion relating to any written or oral communication from legal counsel.
9. Prior to holding a closed door session, the President of the Board, or other person designated to preside over the meeting, shall announce the general matter of discussion as stated above.
10. No rule or regulation shall be adopted during a closed session. A rule or regulation may be validly adopted only during a regular or special meeting or after the Board goes back into regular session following a closed session.
11. The minutes of all meetings at which an executive session was held shall indicate that an executive session was held and the general subject matter of the executive session.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on January 31, 2007.

THREE SPRINGS MASTER ASSOCIATION,
a Colorado nonprofit corporation

By: 

President

**THREE SPRINGS MASTER ASSOCIATION
POLICY AND PROCEDURE
ADOPTION AND AMENDMENT OF POLICIES, PROCEDURES AND RULES**

Adopted January 31, 2007

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, for adoption and amendment of policies, procedures and rules.

1. Adoption or amendment of any policy, procedure or rule shall be performed only at a meeting of the Board of Directors open to all Members or their representatives.
2. The Board members shall consider the following criteria when adopting or amending a policy, procedure or rule:
 - a. Reasonableness and necessity;
 - b. Impact does not create separate groups of Members;
 - c. Clear and unambiguous;
 - d. Reasonably relates to the preservation, protection and enhancement of property values; and
 - e. Consistent with the Association's governing documents and applicable federal, state, and local statutes or regulations.
3. Adoption or amendment of any policy, procedure, or rule and regulation requires an affirmative vote of a majority of Board members in attendance at the meeting.
4. Any policy, procedure, or rules and regulations shall be effective fifteen days after delivery of notice of the adoption or amendment of any policy, procedure, or rule and regulation, in writing to each Member.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on January 31, 2007, and in witness thereof.

THREE SPRINGS MASTER ASSOCIATION,
a Colorado nonprofit corporation

By: _____

President

**THREE SPRINGS MASTER ASSOCIATION
POLICY AND PROCEDURE
REGARDING DISPUTES BETWEEN THE ASSOCIATION AND UNIT OWNERS**

Adopted June 21, 2017

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, for handling disputes between the Association and Unit Owners.

1. In the event of any dispute involving the Association and an Owner, the Owner is invited and encouraged to meet with the Board to resolve the dispute informally and without the need for litigation. A special meeting to discuss the dispute shall be scheduled by the Board, at the request of an Owner or the Board, at a time that is mutually agreeable to all participants.
2. Although this Policy does not require any specific form of alternative dispute resolution, it is the general policy of the Association to encourage the use of alternative dispute resolution to resolve disputes involving the Association and Owner(s). Alternative dispute resolution is a mechanism for addressing disputes by means other than litigation, and includes mediation, non-binding arbitration or binding arbitration.
3. Neither the Association nor the Owners waive any right to pursue whatever legal or other remedial actions that may be available to either party.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on June 21, 2017

THREE SPRINGS MASTER ASSOCIATION,
a Colorado nonprofit corporation

By: Kent D. Runkow
President

**THREE SPRINGS MASTER ASSOCIATION
POLICY AND PROCEDURE
REGARDING CONFLICTS OF INTEREST**

Adopted January 31, 2007

The following resolution has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, at a meeting of the Board of Directors ("Board") to establish a policy and procedure for handling conflicts of interest by Board members.

RECITALS

A. The Board wishes to avoid self-dealing, actual or apparent, in its administration of the Association.

B. The Board wishes to adopt requirements for Board members in order to assure sound management of the Association.

NOW, THEREFORE, BE IT RESOLVED that the following shall apply:

Requirements Upon All Board Members.

1. All Board members shall exercise their power and duties in good faith and in the interest of, and with utmost loyalty to the Association and Owners. All Board members shall comply with all lawful provisions of the Association's Declaration, Bylaws, Articles of Incorporation, and Rules and Regulations.
2. Any duality of interest or possible conflict of interest on the part of any Board member shall be disclosed to the other Board members at the first meeting of the Board at which the interested Board member is present after the conflict of interest is or should be discovered. Such disclosure shall be made a matter of record in the minutes of the Board meeting at which the disclosure of the conflict or possible conflict of interest is made.
3. The interested Board member shall leave the meeting during any time when discussion of any topic related to the conflict or possible conflict of interest is conducted. The minutes of the meeting shall reflect that the interested Board member did not participate in the discussion and left the meeting during the discussion. Any Board member having a duality of interest or possible conflict of interest on any matter shall not vote or use his or her personal influence on the matter. The minutes of the meeting shall reflect the abstention from voting and the reason for the abstention.
4. The foregoing requirements shall not be construed as preventing the interested Board member from briefly stating his or her position in the matter nor from answering

pertinent questions of other Board members since his or her knowledge may be of great assistance.

5. Any breach or suspected breach of this resolution by a Board member shall be brought to the attention of the remaining Board members for appropriate action.
6. If the remaining Board members by a majority vote determine that a breach of this resolution has occurred, it may impose sanctions upon the interested Board member as appropriate and reasonable. If the breach is determined by a majority vote of the remaining Board members to be knowingly and willfully committed, the Board may accept the breach as the interested Board member's resignation from the Board.

From the date of adoption of this resolution set forth above, all Board members shall serve subject to the requirements of this resolution.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on January 31, 2007.

THREE SPRINGS MASTER ASSOCIATION,
a Colorado non-profit corporation

By: 

President

**THREE SPRINGS MASTER ASSOCIATION
POLICY AND PROCEDURE
INSPECTION AND COPYING OF ASSOCIATION RECORDS**

Adopted January 31, 2007

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, at a meeting of the Board of Directors ("Board").

1. Inspection of Association Books and Records by members.
 - a. A member or his/her authorized agent is entitled to inspect and copy, at the member's expense and during regular business hours at a reasonable location specified by the Association, or at the next regularly scheduled meeting if such meeting occurs within thirty days after the request, any of the records or papers of the Association (except as specifically limited or excluded by Section 3 below) if the member gives the Association written demand at least five (5) business days before the date on which the member wishes to inspect and copy such records and:
 1. The demand is made in good faith and for a proper purpose;
 2. The member describes with reasonable particularity the purpose and the records or papers the member desires to inspect; and
 3. The records or papers are directly connected with the described purpose.
 - b. "Proper purpose" means a purpose reasonably related to the demanding member's interest as a member of the Association. It is within the reasonable discretion of the Board to determine whether a member's demand to inspect and copy is made in good faith and for a proper purpose.
2. Proper Purpose/Limitation. Without the consent of the Board of Directors, a membership list or any part thereof may not be obtained or used by any person for:
 - a. Any purpose unrelated to a member's interest as a member;
 - b. To solicit money or property unless such money or property will be used solely to solicit the votes of the members in an election to be held by the Association;
 - c. Any commercial purpose; or
 - d. To be sold to or purchased by any person.
3. Exclusions. The following records and documents may be kept confidential by the Association:
 - a. Attorney-Client Confidential Documents. In order to protect the attorney/client

privilege existent between the Association and its attorneys, all attorney created documents, including, but without limitation, memos, opinion letters, and draft documents prepared at the behest of the Board of Directors, are not available for the inspection or copying by any member or his/her authorized agent, without the consent or authority of the Board of Directors.

- b. Personnel Confidential Documents. Documents pertaining to employees of the Association or involving employment, promotion, discipline, or dismissal of an officer, agent or employee.
 - c. Applicable Law. Any documents that are confidential under constitutional, statutory or judicially imposed requirements.
 - d. Individual Privacy. Any documents the disclosure of which would constitute an unwarranted invasion of individual privacy are confidential.
4. Copy and Other Document Fees. The Association may impose a reasonable charge, covering the costs for copies of any documents the Association provides to a member. The charge may not exceed the actual cost for copies as incurred by the Association.

If a member requests copies of Association documents which are not in the possession of the Association, the member is responsible for whatever fees and costs are imposed by the entity (CPA, attorney, etc.) holding such records for copy and related costs, including but not limited to labor, materials and postage.

If a member requests a copy of an Association document which must be retrieved from archives, compiled, generated, certified or authenticated in any way, the member is responsible for all fees and costs incurred in the retrieval, compilation, generation, certification or authentication and reproduction (copying) of the requested document(s), including but not limited to labor, materials and postage.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on January 31, 2007.

THREE SPRINGS MASTER ASSOCIATION,
a Colorado nonprofit corporation

By: 

President

**THREE SPRINGS MASTER ASSOCIATION
POLICY AND PROCEDURE
INVESTMENT OF RESERVE FUNDS**

Adopted January 31, 2007

The following policy and procedure has been adopted by the Three Springs Master Association ("Association") pursuant to Colorado statutes, for investment of the Association's reserve funds.

PURPOSE

The purpose of this policy is to institute proper guidelines for the ongoing management of the Association's investment of its reserve funds.

INVESTMENT OBJECTIVES

The principal represents the reserve funds for maintenance, repair, and replacement of those items for which the Association is responsible and that must be periodically maintained, repaired, or replaced. Reserve funds are to be invested in a manner that assures maximum safety and appropriate liquidity and, secondarily, maximizes yield within such constraints. The investment objectives are, in order of priority, as follows:

1. Preservation and safety of principal;
2. Liquidity to meet expected and unexpected expenditures; and
3. Maximization of yield.

INVESTMENT RESPONSIBILITIES

The Board of Directors has sole authority to approve and amend, alter or otherwise make changes to the investment policy. Any modifications to this policy shall be in writing and approved by the Board.

The Board shall have direct control with regard to opening appropriate bank accounts and establishing safekeeping accounts or other arrangements for the custody of securities and execute such documents as may be necessary. The Board may employ the service of a qualified investment advisor to direct a portion or all of the investment activities of the Association consistent with guidelines set forth in this investment policy.

The Board will monitor ongoing investment activities to ensure proper liquidity is being provided and that the investment strategy is consistent with the Association's objectives. The Board of Directors shall review investment performance no less than quarterly.

INVESTMENT GUIDELINES

A. Eligible Investments

The portfolio will be limited to the following investments:

1. Certificates of deposit (CDs);
2. Money market deposit accounts;
3. Money market funds; and
4. U.S. treasuries and U.S. treasury zero coupons.

B. Maturity Limits

1. No individual investment may exceed 2 years in maturity; and
2. The weighted average maturity of the portfolio will not exceed 1 year. The company must structure its investment portfolio in order to meet anticipated cash requirements.

C. Strategy

Investments shall be structured so they mature in successive years allowing the Association to minimize the interest rate risk.

D. Custodian

Investments will be held in custodial accounts with approved banks or financial institutions federally insured either through FDIC or the US Government, with no more than \$100,000.00 held in any one bank.

PROCEDURES

1. Transfers of budgeted additions to reserves shall be made on a monthly basis;
2. A quarterly report of earnings shall be prepared by management, financial advisor, or the treasurer and presented at a Board meeting;
3. Two Board member signatures must be required to withdraw funds from investment accounts. An exception may be made for transfers between accounts of the Association so long as both accounts require two Board member signatures for withdrawals of funds; and
4. In addition to any requirements provided by the Association's governing documents, the Association shall obtain coverage through IMA of Colorado, Inc. insurance to protect the Association from loss due to theft for any person with access to its investments.

PRESIDENT'S CERTIFICATION: The undersigned, being the President of the Three Springs Master Association, a Colorado non-profit corporation, certifies that the foregoing policy and procedure was adopted by the Board of Directors of the Association, at a duly called and held meeting of the Board of Directors on January 31, 2007, and in witness thereof.

THREE SPRINGS MASTER ASSOCIATION,
a Colorado nonprofit corporation

By: 

President